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## Analysis of Sales Accounting Information System Implementation at PT Enigma Cipta Humanika

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#### **ABSTRACT**

Sales accounting information system is an information system that organizes a series of procedures and methods created in order to produce information about sales for decision making for management. This study aims to improve the effectiveness of the implementation of sales accounting information systems at PT Enigma Cipta Humanika. This research was conducted at PT Enigma Cipta Humanika. The method used in this research is descriptive qualitative. The data used is through direct interviews, observation and literature study. The analysis method used is the Miles and Huberman method. Based on the results of the study, it is found that the sales accounting information system still has weaknesses, namely in the separation of duties and responsibilities in the billing function, this is done by the finance department and the sales department. In addition, there is a lack of receipts in the talent delivery process and there is no integrated sales information system between other divisions. This can be a weakness as internal control because there is no organizational unit with integrity or internal audit that functions to ensure compliance with established procedures and to detect potential irregularities or fraud. The conclusion that the sales accounting information implemented is not fully effective in supporting internal control. This shows the need for system improvements, clear separation of duties, and strengthening the internal audit function so that the company's operational and financial performance can be optimized.

#### **OVERVIEW**

The evolution of information technology has grown rapidly, with almost all business applications relying on and continuously improving their data systems to optimize and expand operations. Technological their advances in information systems have significantly affected the dynamics of competition between businesses in various industries. One of the obvious impacts of this phenomenon is the increasing dependence of companies on integrated information systems, including in sales management. In the intense competition, midst of companies are not only required to provide the best service to customers, but are also required to have an accurate, efficient, and accountable transaction management system. This system serves as an important tool designed decision-making improve results and enhance strategic planning. In order for a company to maintain its operations and long-term viability, its business activities must generate adequate profitability. One of the most effective ways for a business maximize its profits continuously increase its revenue. To achieve this, an efficient and wellstructured system is essential to optimize financial performance. According to Awaludin, (2020), general, financial transactions are classified into two main categories: cash transactions and credit-based transactions. Cash sales refer to transactions in which customers make immediate payments before acquiring goods or services from a business. In contrast, credit sales involve transactions where the company does receive immediate payment: instead, the customer is allowed to defer payment within a predetermined period of time, as outlined in the company's policy.

Sales accounting information systems are designed to monitor, track, and organize all revenue-related activities within an organization. This is important because sales transactions can lead to system errors or fraudulent activities caused by operational deficiencies. Appropriate controls must implemented to ensure management guidelines and directives are effectively implemented, serve as a framework for decision making, oversee business activities. and protect company assets from potential losses due to system failures or data inaccuracies processing Awaludin. (2020). Sales accounting information systems provide many advantages, including the availability of accurate and timely data, increased operational efficiency, and a positive impact on revenue management. In addition, this system improves the organization's ability to make informed business decisions. The system educates stakeholders on how sales transactions are executed. important documentation involved, and the authorized personnel responsible for approving sales-related activities. To ensure that business operations are managed effectively and efficiently, internal controls must be in place to provide accurate and reliable information.

The application of accounting information systems in management serves as a valuable tool for providing critical data and insights that support informed decision making. The integration of sales accounting information systems enhances organization's ability to collect comprehensive data on its business operations while assisting management in making strategic

The choices. system combines financial and non-financial data, along with transaction records, to ensure accurate documentation and reporting of all sales-related activities. A common problem that often occurs in the context of modern business today is that there are still companies that manage sales processes manually such as using spreadsheets, physical documents, or software that is not connected between divisions. This causes the information obtained is not real-time, there is data duplication, recording errors, and weak internal control. In the long run, this can lead to inflated receivables, decision-making and a decrease in errors. company's credibility in the eyes of clients. Therefore, a well-structured sales accounting information system is expected to increase the effectiveness of the company's internal control.

PT Enigma Cipta Humanika was established in 2017. Initially operating as a subsidiary of PT Square Techno Indonesia (STI), Enigma Camp transitioned into an independent entity in 2019, and officially became PT Enigma Cipta Humanika. Enigma Camp specializes in IT training and IT talent management. The company has been actively involved in the information technology sector for the past five years, serving various corporate clients. The problems faced by PT Enigma Cipta Humanika in the sales information system are that it already uses a system for recording not systematically sales but is structured starting from the supply of human resources who will be trained by PT Enigma Cipta Humanika until these resources are placed at the client in accordance with the agreed contract. the absence of a structured information system, inaccuracies can occur from the data generated. In

addition, the information and data provided to the billing department does not match the timeline so that the billing process is late and results in sales receivables that are too large so that the accounts receivable turnover is not effective, this is a problem in making decisions or management policies for each operation. At PT Enigma Cipta Humanika, a formally documented Standard Operational Procedure (SOP) has not been established, which impacts the effectiveness of the organization's internal controls.

The rise of service-based business models and long-term projects, such as those run by companies in the information technology and training Enigma like PT Humanika. In this kind of business, the sales process is not just a transaction of buying and selling goods, but includes the provision of human resources, contract management, and ongoing performance monitoring and financial reporting. This demands a complex. structured, more integrated sales accounting information system with all business functions. Therefore, improvements in sales accounting information system are needed to increase the efficiency of the internal control mechanism.

previous Some research conducted by Simon et al., (2023) using analysis techniques according to Saldana et.al. (2014) and using Mulyadi's theory (2016) states that still discrepancies there are accounting records related to credit and cash sales but the accounting information system is appropriate. The quality of accounting information systems must be improved, because reliable and well-structured financial data has a positive impact on business operations, including the effectiveness

of internal control. Meanwhile. research by Armandes et al., (2021) using analysis techniques using the Miles and Huberman method and using the theory developed by Mulyadi (2016) states that the sales accounting information system at PT Pratama Logistic is implemented based on Mulyadi's theoretical framework. In addition, the internal control system and COSO components have been properly incorporated to ensure strong governance. However, the system is still managed manually, which results inefficiencies and slower data processing for the company.

The focus of this research, PT Enigma Cipta Humanika, sets it apart from previous studies. Unlike other studies, this research explores areas that have never been researched at PT Enigma Cipta Humanika. The next difference is the analysis method and theory used. The analysis method used is the Miles and Huberman method, in this case the researcher aims to understand events in the environment in depth and assist in organizing and this research presents information in a structured and systematic manner, making it easier for readers understand the research results. While the theory used uses the 2013 COSO theory, researchers use the 2013 COSO theory because the 2013 COSO framework emphasizes the importance of good governance by including the supervisory element of the board of commissioners. The main objective of this research is to increase accountability and transparency in the organization while ensurina the effectiveness of internal control. Therefore, it is important to implement a sales accounting information system that is reliable and in accordance with an internal control framework such as COSO 2013. With an integrated

system and well-documented processes, companies will be better prepared to face modern business challenges, strengthen transparency, and increase efficiency and accountability in every sales transaction process.

The novelty in this research lies in the object of study that has never been studied before, namely PT Enigma Cipta Humanika, which is a company based on providing human resources in the field of information technology. This research also uses the COSO 2013 internal control theory approach specifically to evaluate the suitability of sales accounting information system based on the company's actual business activities. In addition, the analysis method used is the Miles and Huberman approach which allows researchers to explore problems in depth and systematically. This makes this research a relevant empirical contribution in the development of accounting information systems in the technology services sector.

# THEORETICAL FRAMEWORK AND HYPOTHESIS DEVELOPMENT

Committee of Sponsoring Organizations of The Treadway Commission (COSO) 2013

Internal control is defined in the 2013 Framework as а process. effected by an entity's board of directors, management, and other designed provide personnel, to reasonable assurance regarding the achievement of objectives related to operations, reporting, and compliance. The COSO Framework is designed to be used by organizations to assess the effectiveness of the internal control system to achieve the objectives set by management. 2013 COSO The

framework lists three categories of objectives, namely operational objectives, reporting objectives and compliance objectives. This definition emphasizes that internal control is not just a set of policies or procedures, but an ongoing process that is integrated into the organization's activities. COSO 2013 identifies five main components of internal control, namely the control environment, risk assessment, control activities, information and communication and monitoring.

#### **Accounting Information System**

According to Simon et al., (2023) explains that an accounting information system is a form of information system that has the aim of providing information for managers of business activities, improving information generated by pre-existing systems, improving internal control, and helping to improve clerical costs in maintaining accounting records.

According to Armandes et al., (2021) defines an accounting information system as a system that can collect, record, store, and process data and make information for decision makers.

Based on the understanding to experts, according it can be concluded that the accounting information system is a system that processes accounting transaction data into accounting and financial information by collecting, recording, classifying, processing, analyzing and storing so that it can be used for management decision making.

#### **Sales Accounting System**

According to Armandes et al., (2021) states that the sales accounting information system is an information system that regulates a series of

procedures and methods created in order to generate, analyze, share, and obtain information to support decision making about sales.

According to Armandes et al., (2021) the functions related to sales are:

- a. Sales function to receive orders from buyers, provide information about the specifications of goods and delivery routes to customers, authorize credit, determine the place and date of delivery, and fill out delivery orders.
- b. Credit Function. This function is to research the customer's credit status and provide credit authorization before the customer's order is fulfilled.
- Warehouse Function. This function is responsible for providing and seeing the availability of ordered goods.
- d. Shipping Function. This function is responsible for delivering goods to customers. This function is performed by the driver.
- e. This accounting function is to record receivables arising from credit sales, create and send invoices to customers, and prepare sales reports. In addition, it is also to record the cost of goods.
- f. Billing Function. This function is to create and send sales invoices to customers and provide copies of invoices as archives for the accounting function.

According to Aini, (2020) explains that the documents used in the credit sales accounting information system are as follows:

- a. Sales Invoice is the main document that records the details of the sales transaction, including the number of items, price, and total to be paid by the buyer. This invoice serves as proof of transactions and a source of information for recording in the sales journal.
- Collection Letter is a document prepared and sent by the seller to the buyer or business partner to collect payment for goods or services that have been received.

According to Aini, (2020) explains that the procedures that make up the credit sales accounting information system include:

- a. Sales Order Procedure
  The sales function receives
  orders from buyers and adds
  important information to the
  buyer's order letter. After that,
  the sales function creates a
  delivery order and sends it to
  various other functions involved
  in serving orders from buyers.
- b. Credit Approval Procedure
  The sales function requests a
  credit sales approval letter to the
  credit function for a particular
  customer, ensuring that the
  customer is eligible for credit.
- c. Goods Delivery Procedure
  The warehouse function
  prepares the goods ordered by
  the buyer according to the
  information in the delivery order.
  The goods are then delivered to
  the buyer, and the delivery
  function requests a goods
  receipt signature on the sales
  invoice.
- d. Receivables Recording Procedure

The accounting function records a copy of the sales invoice into the receivables card, which serves as an official record of receivables arising from credit sales transactions.

- e. Billing Procedures
  The billing function creates sales invoices and sends them to buyers. Periodically, the billing function sends billing letters to customers containing information about receivables that must be paid.
- f. Sales Recording Procedure
  The accounting function records
  credit sales transactions into the
  sales journal, ensuring that all
  transactions are accurately
  recorded for the financial
  statements.
- g. Sales Distribution Procedure The accounting function distributes sales data according to the information required by management for further analysis.

It can be concluded that the sales accounting information system is an information system that regulates a series of procedures and methods created in order to produce information about sales for decision making for management.

#### **Internal Control**

According to Ratnasari, (2024) the internal control system includes organizational structures, methods, and measures that are coordinated to protect company assets, check the accuracy and reliability of accounting data, improve efficiency, and ensure compliance with management policies. According to Zuhri & Mustaqim, (2022) the main elements of the internal control system are:

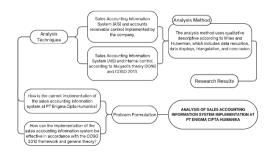
- An organizational structure that clearly separates functional responsibilities
- 2. System of authority and recording procedures that provide adequate protection of debts, income assets. and Where expenses. in the organization a system must be created that regulates the authority division of for for the authorization of implementation each transaction and good recording procedures will ensure that data recorded in the form is recorded in accounting records with a high level of accuracy and reliability.
- Healthy practices in carrying out the duties and functions of each organizational unit.
- 4. Employees whose quality is in accordance with their responsibilities.

This research uses a qualitative method using primary data sourced from direct interviews with the director of sales, sales, and finance and secondary data sourced from the Standard Operating Procedure (SOP). The location of this research is PT Enigma Cipta Humanika which is located at Jl. H. Dahlan No.75, RT.8 / RW.4, Ragunan, Ps. Sunday, South Jakarta City, Special Capital Region of Jakarta 12550. This research was conducted for 5 months and 10 days, starting from August 1, 2024 to January 10, 2025.

The data analysis method used is the Miles and Huberman analysis method. Based on the analysis steps initiated by Miles and Huberman in (Zuhri & Mustaqim, 2022) it consists of several parts, namely data reduction, data displays, triangulation, conclusion.

#### **Conceptual Framework**

Based on the explanation of the theoretical study according to experts and the research background, it can be simplified using the research framework as follows:



Picture 1. Contextual Conceptual Framework Diagram

#### RESEARCH METHODOLOGY

#### RESULTS AND CONCLUSION

#### **Company Profile**

PT Enigma Cipta Humanika is IT bootcamp and talent an management company established in 2017. Enigma Camp was originally a subsidiary of PT Square Techno Indonesia (STI) until in 2019 it developed into a new company, PT Enigma Cipta Humanika. Enigma Camp is engaged in IT Bootcamp and IT Talent Management. PT Enigma Cipta Humanika has a vision to have a positive impact on the world of education, especially IT through 5 main programs: Training as a Service, Talent as a Service, CTO as a Service, Coaching and Mentoring and

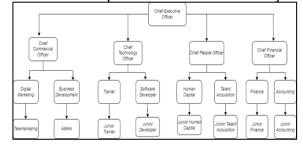
Experience Development Software that supports other businesses through Enigma Camp. PT Enigma Cipta Humanika is also involved in the smartsourcing industry, an industry that grew out of outsourcing.

PT Enigma Cipta Humanika sets vision & mission as follows:

- PT Enigma Cipta Humanika's vision: to have a positive impact through information technology and education.
- PT Enigma Cipta Humanika's mission: to minimize the gap between graduate education institutions and industry.

### Organizational Structure of PT Enigma Cipta Humanika

At PT Enigma Cipta Humanika, a clear structure will facilitate the company's operations as it can define roles and responsibilities more clearly.



Source: PT Enigma Cipta Humanika (2023)

Picture 2. Organization Structure of PT Enigma Cipta Humanika

#### **Current Company Condition**

PT Enigma Cipta Humanika's current sales information svstem utilizes a system for recording sales, but it is not structured systematically, starting from the inventory of human resources to be trained by PT Enigma Cipta Humanika until those resources are placed with clients according to the agreed contract. The system referred to here is only for the billing process or creating invoices, which are useful for financial reporting. However, overall, it still relies on manual methods, such as Google Sheets or documents that can be shared with staff who need them. Additionally, the information and data provided to the billing department do not alian with the timeline. and miscommunication often occurs, causing delays in billing and resulting excessively large in accounts receivable, which makes the turnover receivables ineffective. This becomes a problem in decision-making or management policies for each of its PT operations. Enigma Cipta Humanika also lacks an established SOP, which impacts the effectiveness of internal control within the company.

### Implementation of Sales Accounting Information System of PT Enigma Cipta Humanika Based on its Business Activities

Based on the results of the research on the sales accounting information system at PT Enigma Cipta Humanika, it was found that its business activities are:

Table 1. Implementation of the Sales Accounting Information System at PT Enigma Cipta Humanika according to its business activities

Business Activities	According to PT Enigma Cipta Humanika
Sales Order	In this process, the sales department searches for clients through social media such as LinkedIn, Instagram, or even through networks/colleagues. In addition to searching for clients, the sales department is also responsible for analyzing the market and researching the target market needs, building and maintaining strategic partnerships with other companies, providing information on the specifications/types of client needs such as training or projects, negotiating business contracts, creating quotations, coordinating with other teams by informing them of the delivery location and date/join date of talent to the Human Capital Development team, as well as receiving and validating Purchase Orders (PO) from clients. After receiving the PO from the client, the sales team informs the finance department regarding the billing.
	The internal control implemented includes the separation of duties between the sales, HC, and finance departments in the sales function. Additionally, every year, a feedback system is applied by sending evaluation forms to clients to assess product satisfaction, identify clients with poor payment histories, and evaluate the credit policies implemented to minimize the risk of uncollectible receivables. Every week and month, the sales director conducts reviews and evaluations of sales targets and provides feedback or suggestions to the team. Every price negotiation process must be authorized by the sales director.
Deliver to Customer	In this process, the placement of individuals at the client must meet the client's qualifications. If the training conducted by Enigma is completed, there will be a period for client testing for the trainees. If they pass the client's test, the sales team will inform the HC team about the benefits received, such as salary information, timesheet period, what benefits are obtained, and signing the employment contract. In addition, the sales team will send or escort the trainee onboard at the client. After that, the delivery process does not use a receipt of acceptance, but instead uses a photo together with the trainee, sales, and the person receiving the trainee at the client as a report to the sales director. However, if the trainee does not pass the client's test, they will take the test from another client. But if the waiting period expires and the trainees have not been placed, the trainees will be released and no longer bound to Enigma.
Invoicing	The internal control implemented is the process of signing the work contract for those who have passed the test before the trainees are sent to the client. This is done so that HC can provide information to the trainees regarding the terms and benefits they will receive while working. In addition, there is still a lack of additional documents such as receipts for the receipt of goods/services, in this case, for the trainees who have already onboarded.  In the billing process, this is done by the finance department. The finance department will create and send invoices, receipts, sales invoices, and other attachments according to the billing terms for each client. In addition, the finance department will record receivables and create receivable reports, which will be used in the billing process to clients and reports to management.
	The internal control implemented is that in the process of issuing invoices, tax invoices, and billing letters to clients, the authority is divided between the finance department and the sales department. In the process of issuing invoices, approval from the finance director or the managing director is also required before sending the bill to the client. Every sale must be recorded in the accounting system with supporting documents such as invoices, bills, or receipts. These documents must have a serial number and payment method details (including several bank account numbers) to facilitate tracking. The issuance of the invoice is sent in hardcopy and softcopy via email or their procurement system. If the hardcopy always uses a document receipt, this is to prevent data from getting lost. In addition, in the creation of invoices, tax invoices, and their completeness, a separate system has already been used.
Cash Collection	The collection or billing process is carried out by the finance department, collecting receivables from clients who have exceeded or passed the due date by sending a list of outstanding receivables. However, if the receivables have exceeded the due date, the finance team will ask the sales team for assistance in collecting the receivables. This is done to ensure that the cash flow remains smooth.
	The internal control implemented is the separation of duties and authority, which is still mixed between the sales department and the collection department. The sales department is also required to assist the finance department regarding clients who have exceeded the due date. Every month, the sales and finance divisions reconcile the records of unpaid and unbilled client invoices. In cash receipts, transactions are conducted via bank transfer, and only specific account numbers are designated for receiving payments.

Source: Direct Interview Results (2025)

## Internal Control According to COSO (2013) in Relation to Business Activities at PT Enigma Cipta Humanika

Based on the discussion in Table 1, the internal control according to COSO (2013) in relation to the business activities of PT Enigma Cipta Humanika can be explained as follows in Table 2:

Table 2. Internal control according to COSO (2013) in relation to the business activities at PT Enigma Cipta Humanika

Business		According to the COSO Theory (2	2013)	
Activities	Control Environment Risk Assessment	Control Activities	Information and Communication	Monitoring Activities
Sales Order	(1) Establish clear policies and (1) Identifying risks related to procedures related to the acceptance, C) Analyzing verification, and approval of Sales of customers who frequently Orders, (2) Ensure that sales department orders or have a history of poor pa employees have the competence and (3) Assessing the risk of errunderstanding of internal control recording Sales Orders that could procedures, (3) Encourage a culture of mistakes in delivery and integrity and ethics in interactions with receivables. customers, including a ban on manipulating orders to meet specific targets.	trends accepting orders, (2) Separation of c cancel between the sales team, finance yment, (for credit verification), and logistics ors in (for delivery), (3) Tiered approval lead to example, large quantity orders mu: trade approved by a manager b	buties record, control, and track Sales Orders in S- team real-time, (2) Communicating order re- team status to customers and internal teams u I, for (finance, warehouse, and shipping) to to st be ensure transparency, (3) Reporting o- efore anomalies or irregularities in orders to mn to management for further evaluation.	ales Order process, (2) Analyzing sales eports, (3) Providing training and pdates on procedures to the sales team or enhance understanding of internal
Deliver to Customer	(1) Establish clear shipping policies, (2) (1) Identifying risks such as si Ensure that logistics and shipping staff errors, (2) Evaluating the credit understand internal control procedures, courier services, (3) Analyzing ou including verification before shipping and complaint trends related to shipping documentation recording, (3) Promote a culture of integrity, such as prohibiting the falsification of shipping documents or the shipment of goods that do not match orders.	pility of warehouse staff (who prepare gratomer and the delivery team (who carry deliveries) to prevent fraud, (2) Cf and verification before shipment. Strict shipping documentation, incli	oods) software to record and monitor shipping si you status in real-time, (2) Providing K hecks information to customers regarding re , (3) shipping status, (3) Communication Ir uting between related teams (warehouse, ceipt, logistics, and customer service) to quickly ourier address shipping constraints, (4) ystem Reporting shipping issues.	hipping process, (2) Analyzing shipping Pls, (3) Receiving customer feedback egarding the shipping experience, (4)
Invoicing	(1) Establish clear policies and (1) Identifying risks such as in procedures related to invoice creation, invoices (amounts, prices, or cu including due date provisions and details not matching), late shipme payment methods, (2) Ensure that uncollectible invoices, (2) As finance staff have competence in billing potential fraud such as fictitious in systems and compliance with accounting invoice write-offs without authoriza regulations, (3) Build an ethical culture by manipulation of payment record preventing invoice manipulation, such as Evaluating the quality of custome not creating false invoices or duplicate (4) Analyzing trends in uncol billing, (4) Use an automated invoicing receivables.  system to minimize manual errors in invoice creation.	stomer sales feam, finance team (who is ints, or invoices), and accounting team sessing records payments), (2) Approval b voices, invoice issuance, (3) Automatic of tion, or through the ERP/accounting system s, (3) Documented invoice delivery, (5) Ac or data, control on the billing system.	ssues software that allows integration between A (who sales, shipping, and invoicing to avoid coefore input errors, (2) Providing automatic freecks notifications to customers regarding R n, (4) upcoming due bills, (3) Communicating p	nalyzing accounts receivable ollectibility ratios, (3) Obtaining feedback om customers regarding payments, (4) reviewing and updating invoicing policies
Cash Collection	(1) Establish clear cash receipt policies (1) Identifying risks such as and procedures, (2) Ensure that the customer payments, fraud in finance team is competent in handling receipts, or incorrect payment rec payments and understands cash control (2) Analyzing customers who free procedures, (3) Promote a culture of pay late, (3) Assessing potential et transparency and integrity, such as payment recording, (4) Dev prohibiting the acceptance of payments strategies to reduce the risk of casi outside the official system or unauthorized alteration of payment records, (4) Use a centralized cash system to record alpayment receipts to avoid double recording or data loss.	cash who receive payments, staff who ro ording, transactions, and staff who perform quently reconciliations, (2) Implementation rrors in payment verification system, (3) t eloping secure payment methods, such as h theft. transfers or digital payment system: Providing official proof of payment Periodic cash and bank reconciliation	ecord software to record and monitor payment p bank status in real-time, (2) Providing payment p of a status reports to management, (3) d Using Sending automatic notifications to in bank customers to remind them of upcoming fe	rocesses, (2) Evaluating errors in ayment recording, (3) Investigating iscrepancies in cash balances detected bank reconciliations, (4) Obtaining sedback from customers regarding the onvenience of the payment process and

Source: Direct Interview Results (2025)

# Evaluation of the Suitability of the Application of the Sales Accounting Information System of PT Enigma Cipta Humanika with Internal Control According to COSO 2013

Based on the discussion results in tables 1 and 2, an evaluation of the suitability of the application of the sales accounting information system at PT Enigma Cipta Humanika based on its business activities with the COSO 2013 theory is as follows:

Table 3. Evaluation of the Suitability of the Application of the Sales Accounting Information System of PT Enigma Cipta Humanika Based on Business Activities with Internal Control According to COSO 2013

	Humanika based on Business Activities with Internal Control According to COSO 2013							
Business							Practice	
Activities Sales Order	In this process, the sales department searches for clients through social media such as LinkedIn, Instagra	Control Environment	Risk Assessment	Control Activities	Information and Communication	Monitoring Activities	Correct	Incorrect
Sales Order	in this process, the sales department searches for clients through social media such as Linkeain, instagric or even through networks/colleagues. In addition to searching for clients, the sales department is a responsible for analyzing the market and researching the target market needs, building and maintain strategic partnerships with other companies, providing information on the specifications/types of client nee such as training or projects, negotiating business contracts, creating quotations, coordinating with otteams by informing them of the delivery location and dataletjoin date of talent to the Human Cap Development team, as well as receiving and validating Purchase Orders (PO) from clients. After receiv the PO from the client, the sales team informs the finance department regarding the billing.  The internal control implemented includes the separation of duties between the sales, HC, and finar departments in the sales function. Additionally, every year, a feedback system is applied by send evaluation forms to clients to assess product satisfaction, identify clients with poor payment histories, a evaluate the credit policies implemented to minimize the risk of uncollectible receivables. Every week a month, the sales director conducts reviews and evaluations of sales targets and provides feedback suggestions to the team. Every price negotiation process must be authorized by the sales director.	Iso procedures related to ng acceptance, verification, ds approval of Sales Orders, (2) Ei- rer that sales department empli tal have the competence ng understanding of internal co- procedures, (3) Encourage a co- of integrity and ethics in interar ce with customers, including a ba- ng manipulating orders to meet sp- nd targets.	the Order acceptance, (2) Analyz and trends of customers who frequer source cancel orders or have a feature source cancel orders or have a history oyees poor payment. (3) Assessing the and of errors in recording Sales Ontrol Individual Could lead to mistakes ulture delivery and trade receivables. stions an on	ing accepting orders, (2) Separation thy duties between the sales it of finance team (for credit verificatisk and logistics team (for delivery ers Tiered approval, for example, in quantity orders must be approva a manager before processing, (4)	on of record, control, and track Sales sean, record, control, and track Sales sealinn, Communicating order status to a (, 3) customers and internal teams starge (finance, warehouse, and shipping) et dby to ensure transparency, (3) ) An Reporting anomalies or irregularities and in orders to management for further	Sales Order process, (2) Analyzing sales reports, (3) Providing training and updates on procedures to the sales team to enhance	·	
Deliver to Customer	In this process, the placement of individuals at the client must meet the client's qualifications. If the train conducted by Enigma is completed, there will be a period for client testing for the trainees. If they pass i client's test, the sales team will inform the HC team about the benefits received, such as salary informatic timesheet period, what benefits are obtained, and signing the employment contract. In addition, the sa team will send or escort the trainee onboard at the client. After that, the delivery process does not use receipt of acceptance, but instead uses a photo together with the trainee, sales, and the person receiving trainee at the client as a report to the sales director. However, if the trainee does not pass the client's te they will take the test from another client. But if the waiting period expires and the trainees have not be placed, the trainees will be released and no longer bound to Enigma.  The internal control implemented is the process of signing the work contract for those who have passed test before the trainees are sent to the client. This is done so that HC can provide information to the traine regarding the terms and benefits they will receive while working. In addition, there is still a lack of additio documents such as receipts for the receipt of goods/services, in this case, for the trainees who have alrest	he (2) Ensure that logistics on, shipping staff understand in les control procedures, incl a verification before shipping staff the documentation recording, st, Promote a culture of integrity, en as prohibiting the flasification shipping documents or the ship of goods that do not match orde see shall	and errors, (2) Evaluating the credible ternal of courier services, (3) Analyze uding customer complaint trends related and shipping.  (3) such n of ment to the course of	ility warehouse staff (who pre ing goods) and the delivery team t to carry out deliveries) to prevent if (2) Checks and verification b shipment, (3) Strict ship documentation, including De Orders, Proof of Receipt, Tra	spare software to record and monitor s (who shipping status in real-time, (2) s aud, Providing information to customers of fore regarding shipping status, (3) s oping Communication between related ivery teams (warehouse, logistics, and king customer service) to quickty address ces), shipping constraints, (4) Reporting n to shipping issues.	shipping process, (2) Analyzing shipping KPIs, (3) Receiving sustomer feedback regarding the shipping experience, (4)	•	
Invoicing	onboarded. In the billing process, this is done by the finance department. The finance department will create and se invoices, receipts, sales invoices, and other attachments according to the billing terms for each client. addition, the finance department will record receivables and create receivable reports, which will be used the billing process to clients and reports to management.  The internal control implemented is that in the process of issuing invoices, tax invoices, and billing letters clients, the authority is divided between the finance department and the sales department. In the process issuing invoices, approval from the finance director or the managing director is also required before send the bill to the client. Every sale must be recorded in the accounting system with supporting documents si as invoices, bills, or receipts. These documents must have a serial number and payment method det (including several bank account numbers) to facilitate tracking. The issuance of the invoice is set hardcopy and softcopy via email or their procurement system. If the hardcopy always uses a documerecipt, this is to prevent data from getting lost. In addition, in the creation of invoices, tax invoices, and the completeness, a separate system has already been used.	In procedures related to in in creation, including due provisions and payment met (2) Ensure that finance staff to competence in billing systems of compliance with accoung regulations, (3) Build an ech culture by preventing in alls manipulation, such as not cre in false invoices or duplicate billing tubes.	voice incorrect invoices (amounts, prici date or ustomer details not matchin that shipments, or uncollect have invoices, (2) Assessing poten and fraud such as fictituous invoicenting invoice write-offs with thical authorization, or manipulation voice payment records, (3) Evaluating alting quality of customer data, stem receivables.	es, sales team, finance team g), issues invoices), and accou ble team (who records payments) tial Approval before invoice issues, (3) Automatic checks through out ERP/accounting system, of Documented invoice delivery, the Access control on the billing sys (4)	(who accounting software that allows in hiting integration between sales, shipping, c, (2) and invoicing to avoid input errors, fi ince, (2) Providing automatic notifications in the to customers regarding upcoming (4) due bills, (3) Communicating with in (5) sales and finance teams, (4)	Analyzing accounts receivable collectibility ratios, (3) Obtaining eedback from customers regarding payments, (4) Reviewing and updating invoicing policies	<b>V</b>	
Cash Collection	The collection or billing process is carried out by the finance department, collecting receivables from clie who have exceeded or passed the due date by sending a list of outstanding receivables. However, if receivables have exceeded the due date, the finance team will ask the sales team for assistance in collect the receivables. This is done to ensure that the cash flow remains smooth.  The internal control implemented is the separation of duties and authority, which is still mixed between sales department and the collection department. The sales department is also required to assist the finar department regarding clients who have exceeded the due date. Every month, the sales and finance divisit reconcile the records of unpaid and unbilled client invoices. In cash receipts, transactions are conducted bank transfer, and only specific account numbers are designated for receiving payments.	he policies and procedures, (2) Eing that the finance team is comp in handling payments understands cash c he procedures, (3) Promote a cultuce transparency and integrity, suns prohibiting the acceptance	nsure customer payments, fraud in caletent receipts, or incorrect paym and recording, (2) Analyzing custom ontrol who frequently pay late, use of Assessing potential errors chas payment recording, (4) Develop of strategies to reduce the risk of castem theft.  of e a	ash staff who receive payments, ent who record transactions, and ers who perform bank reconcilial (3) (2) Implementation of a pay in verification system, (3) Using se ing payment methods, such as ash transfers or digital payment syst (4) Providing official proof payment, (5) Periodic cash and	staff financial software to record and patent financial software to real-time, proints, (2) Providing payment status reports of ment to management, (3) Sending occure automatic notifications to customers to bank to remind them of upcoming r	vocesses, (2) Evaluating errors in payment recording, (3) Investigating liscrepancies in cash balances letected in bank reconciliations, (4) Obtaining feedback from customers egarding the convenience of the payment process and the quality of	•	

Source: Direct Interview Results (2025)

Based on the evaluation results of the conformity of the sales accounting information system implementation at PT Enigma Cipta Humanika according to business activities and internal control according to COSO 2013 as shown in table 3, there are still discrepancies, namely:

- 1. In the sales order business activity overall. it is in accordance with its business activity practices and internal controls, but there are still some weaknesses, namely: (1) The segregation of duties is still not clearly defined in the collection function, between the finance and sales departments, because the sales department also participates in collecting receivables that have exceeded their due dates. (2) There is no use of an ERP or CRM system to record, control, and track Sales Orders in realtime. (3) There is no periodic audit of the sales order process.
- 2. In the customer delivery business activity, overall, the practices align with the internal controls; however, there are still several weaknesses: (1) There is no documentation of talent delivery, only photos that reported to the sales director, (2) The ERP system or logistics software is not yet used to record and monitor the shipping status in real-time, (3) There is no separation of duties between the delivery team and the sales team, so the sales team is also responsible for delivering talent to customers, (4) There is no periodic internal audit of the delivery process.

- the invoicing 3. In business activity, overall, the practices align with the internal controls; however, there are still several weaknesses: (1) The accounting system does not have automated notifications to customers regarding upcoming due invoices, (2) There has not been an internal audit of the invoices, as oversight is still conducted by management or the finance director concerning the invoices, (3) There is no feedback system from customers regarding payments.
- 4. In the overall cash collection business activities, there is a match between the business activity practices and internal controls, but there are still some weaknesses, namely: 1) The absence of a strategy to reduce the risk of cash theft because everything is cashbased in the bank, thus not storing cash to prevent fraud, yet implementing (2)Not notifications automatic customers to remind them of upcoming payment due dates. because the accounting system is still internal only, (3) There has not yet been an internal audit of the cash receipt process, which is still overseen by management or the finance director related to receipts, (4) There has not yet been a feedback system from regarding customers the payment process and the quality of the billing system.

Based on the overall results and discussion of the research at PT Enigma Cipta Humanika, there are weaknesses in the sales accounting information system, which are as follows:

- 1. There is a dual function in the billing function. due to insufficient segregation of duties between the finance and sales departments. As a result, this function is held concurrently by the sales department, which should not have any connection with the billing department. In addition, the delivery function is still carried out bν the sales department and lacks documentation of talent delivery. This also becomes a the barrier for sales department, where on one hand they have to find new clients and on the other hand they must be involved in billing. This will result in delayed information delivery from the sales team to finance for billing purposes.
- 2. There is no integrated sales information system with other divisions. This obviously weakens the sales division, where all data, information, and documents still rely on manual document sharing. This can lead to discrepancies in data between the sales division and other divisions, such as finance.
- Due to the absence of internal audits Enigma, at undoubtedly becomes one of the weaknesses in its internal control due to the lack of integrity oversight to ensure compliance with established procedures and to detect potential deviations or fraud. However, currently, oversight is conducted directly by management, and each year

Enigma undergoes an external audit.

#### SUMMARY

Based on the results and discussion of the research at PT Enigma Cipta Humanika, researcher can conclude that the implementation of the sales accounting system at PT Enigma Humanika, has not thoroughly integrated, thus hampering the effectiveness of internal control. Problems such as unclear segregation duties, billing delays, the inaccuracies. merging responsibilities of the sales and shipping departments, as well as the lack of clear standard operating procedures (SOPs) and the absence internal audit are the obstacles. As a result, there are weaknesses in structure and data management that impact effectiveness of internal control. Therefore, it is important for the company to improve the sales accounting information system accordance with the 2013 COSO framework to support better internal improve operational control and efficiency.

The implementation of effective sales accounting information system requires a comprehensive approach based on the COSO 2013 framework and the general theories used. By establishing a strong control environment, conducting regular risk assessments. implementing appropriate control activities. providing relevant information, and performing continuous monitoring, PT Enigma Cipta Humanika can enhance operational effectiveness and achieve its business objectives more effectively.

#### IMPLICATIONS AND LIMITATIONS

In this study, the researcher has limitations that may make this writing less than perfect, namely: researcher has not fully obtained complete document information due to the confidentiality of documents between PT Enigma Cipta Humanika and its clients. Suggestions for the company that may be useful and can be considered include the need for a clear agreement between company and the client to avoid delays in invoice payments, which could hinder the company's cash flow. Thus, the turnover of receivables will also be stable: it is advisable to reiterate the separation of duties between the sales, billing, and delivery sections to avoid a higher risk of fraud; in addition, there should be an internal audit unit to supervise and ensure compliance with established procedures; it is also advisable to establish an integrated sales accounting information system that can be accessed by all relevant divisions or cooperate with the sales division; for future researchers, it should be recommended to use elements of assessment of accounting information systems and internal control according to other theories and methods, so that this research can serve as a comparison for future studies on the sales accounting information system implemented at PT Enigma Cipta Humanika.

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